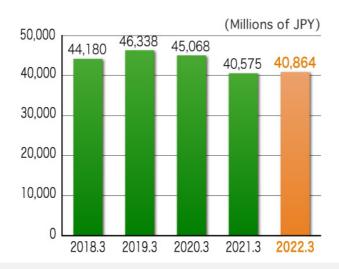
# Major Management Indices (consolidated)

# Net Sales

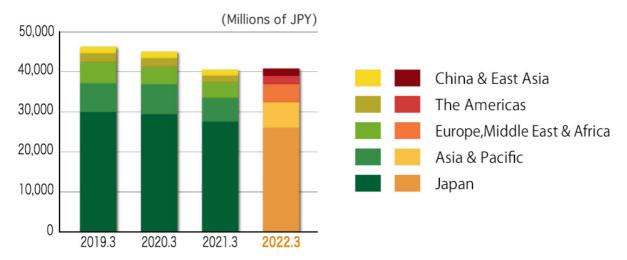
#### Net Sales



Net Sales by Reportable Segment

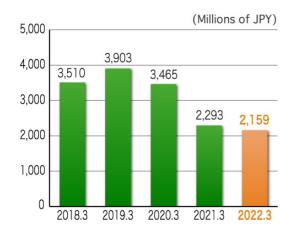
(Millions of JPY)

	2019.3	2020.3	2021.3	2022.3
Japan	29,953	29,412	27,562	25,994
Asia & Pacific	7,183	7,455	5,927	6,418
Europe, Middle East & Africa	5,306	4,381	3,895	4,518
The Americas	2,173	2,148	1,640	2,081
China & East Asia	1,721	1,670	1,549	1,851

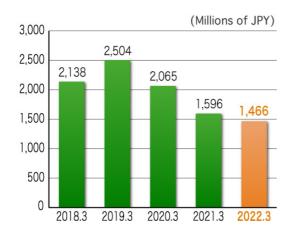


## **Profit**

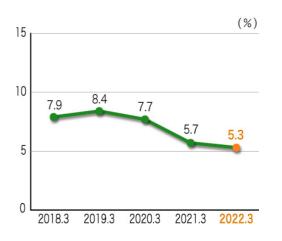
### Operating profit



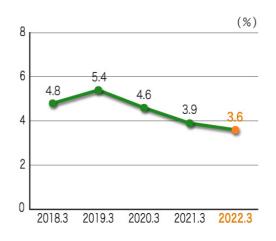
#### Profit Attributable to Owners of Parent



#### Operating profit to Net Sales

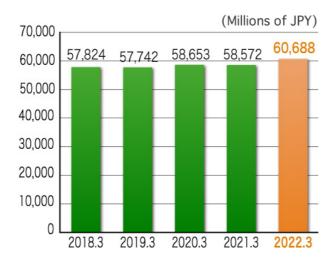


#### Net Profit to Net Sales



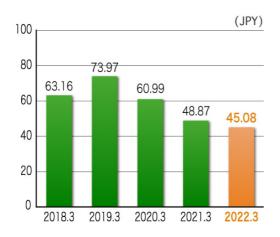
### Asset

#### **Total Assets**

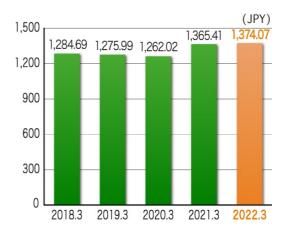


## Per Share Data

### Basic Earnings per Share



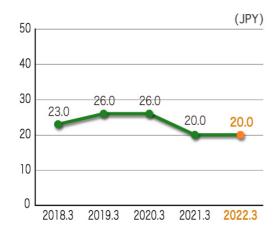
### Net Assets per Share



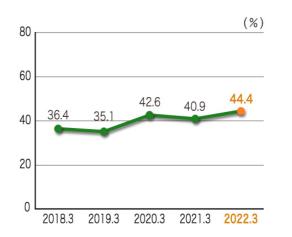
# Other Management Indices (consolidated)

# Dividend

### Dividend Paid per Share

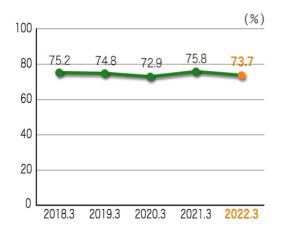


### Payout Ratio

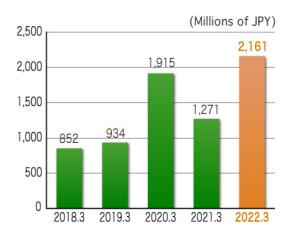


# Stability

### **Equity Ratio**

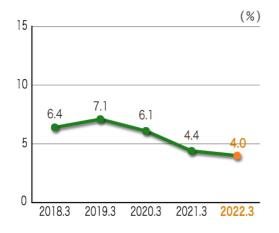


### **Interest Bearing Liabilities**

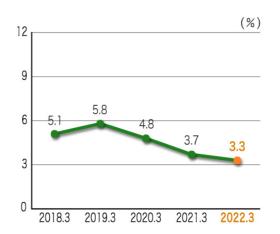


# Efficiency

### Ordinary profit to Total Assets

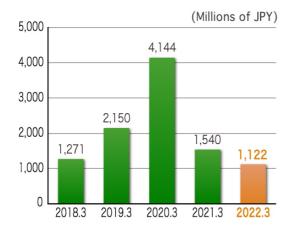


## Rate of Return on Equity



## **Growth Potential**

### Capital Expenditures



### **R&D** Expenses

