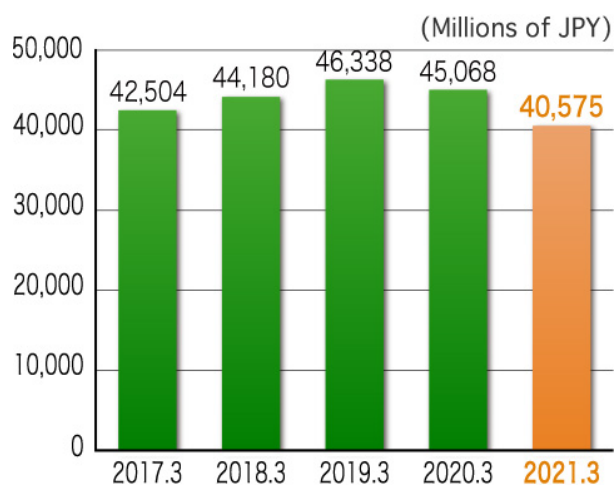


## Major Management Indices (consolidated)

### Net Sales

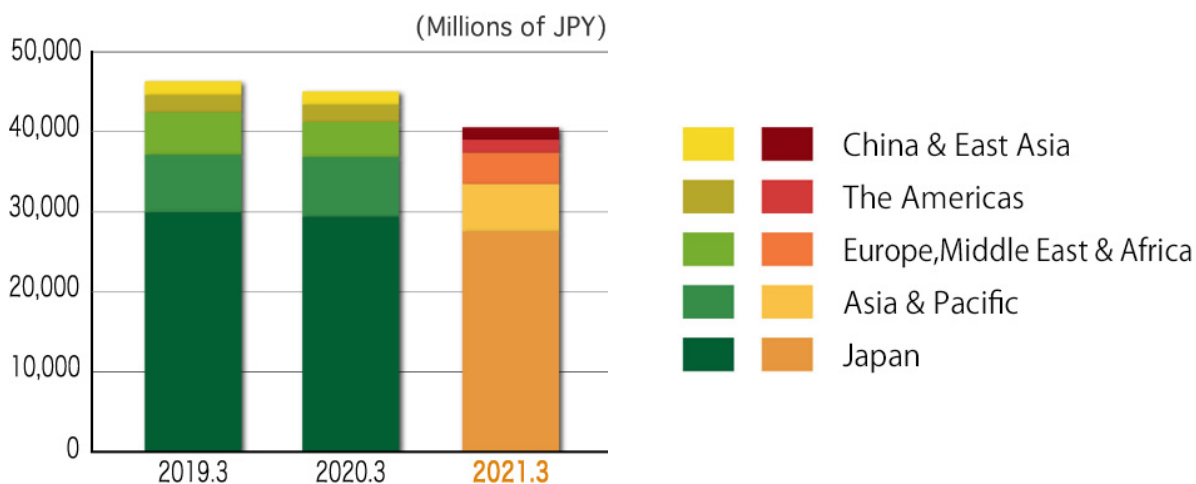
#### Net Sales



#### Net Sales by Reportable Segment

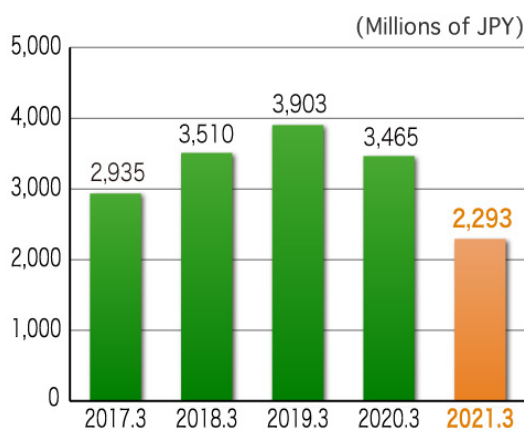
(Millions of JPY)

	2019.3	2020.3	2021.3
Japan	29,953	29,412	27,562
Asia & Pacific	7,183	7,455	5,927
Europe, Middle East & Africa	5,306	4,381	3,895
The Americas	2,173	2,148	1,640
China & East Asia	1,721	1,670	1,549

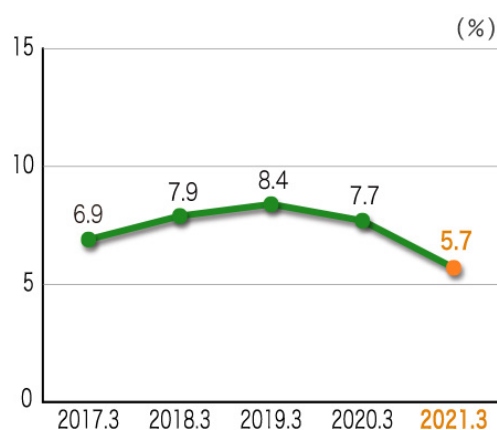


## Profit

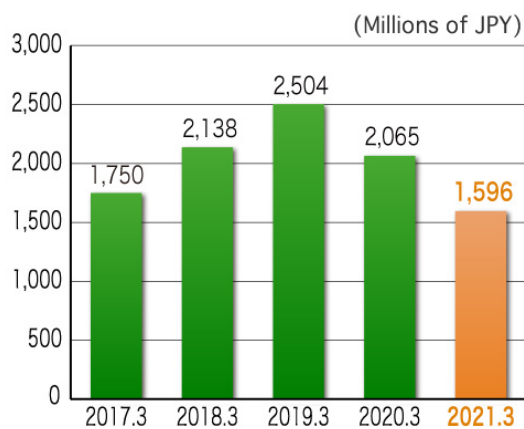
Operating profit



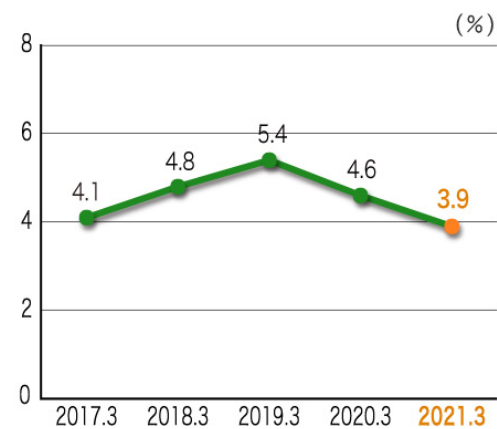
Operating profit to Net Sales



Profit Attributable to Owners of Parent

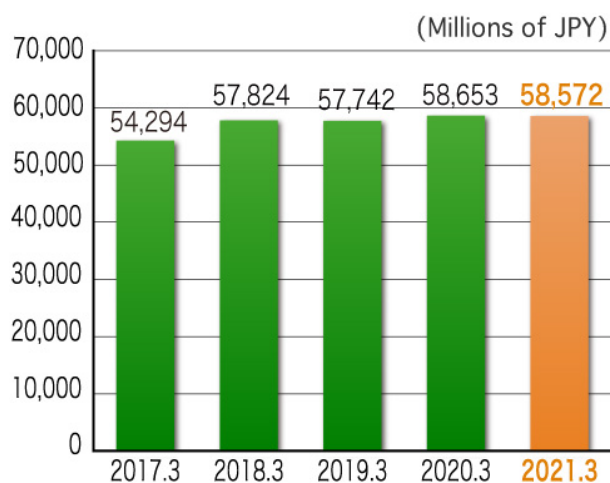


Net Profit to Net Sales



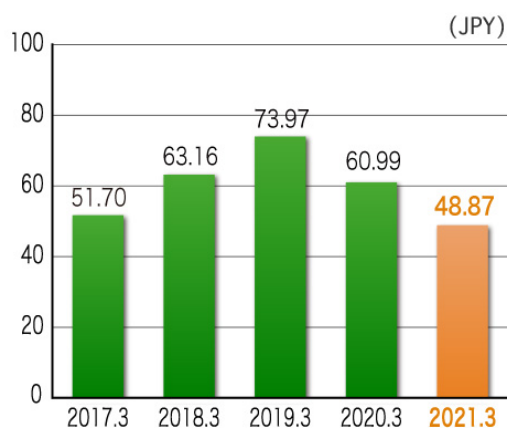
## Asset

### Total Assets

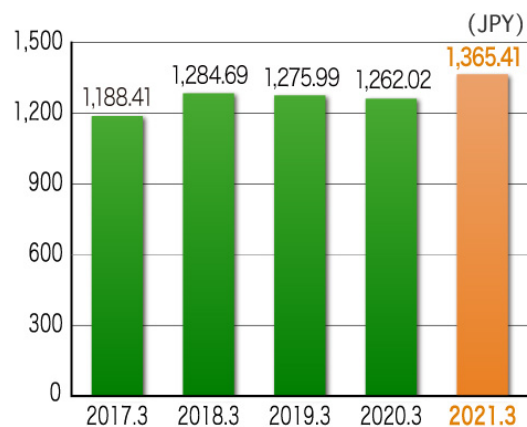


## Per Share Data

### Basic Earnings per Share



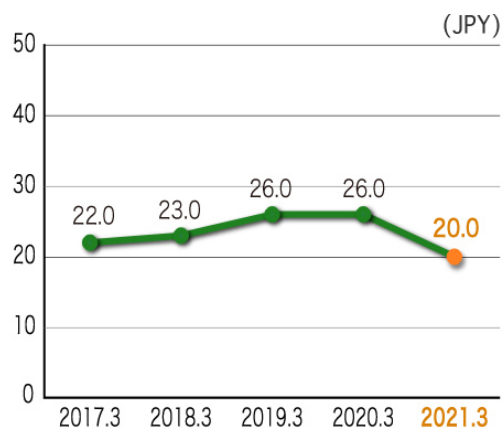
### Net Assets per Share



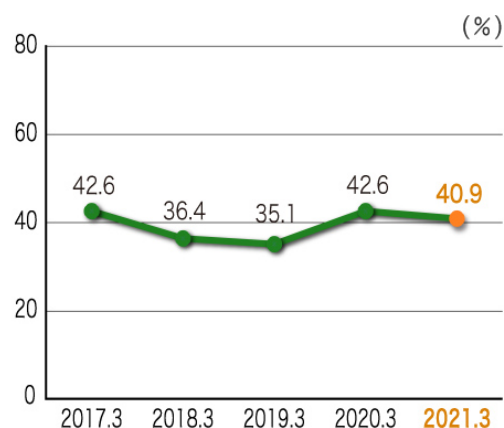
## Other Management Indices (consolidated)

### Dividend

Dividend Paid per Share

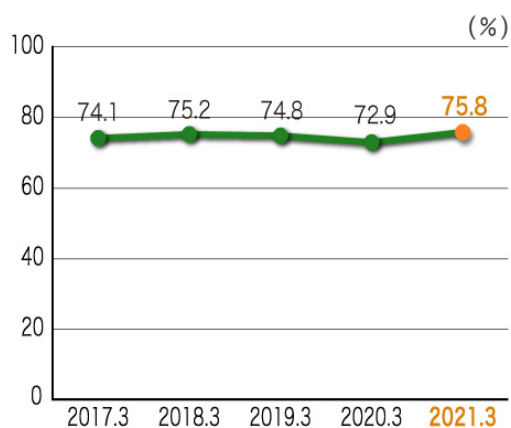


Payout Ratio

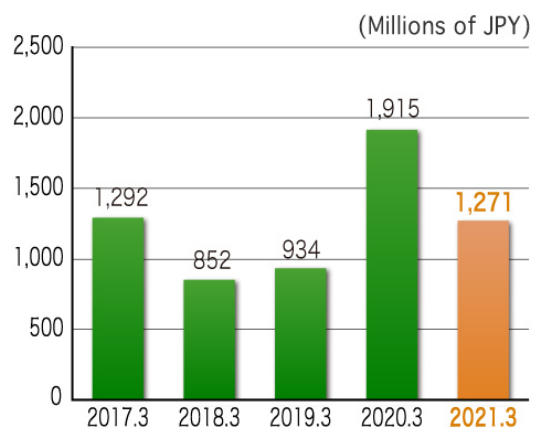


### Stability

Equity Ratio

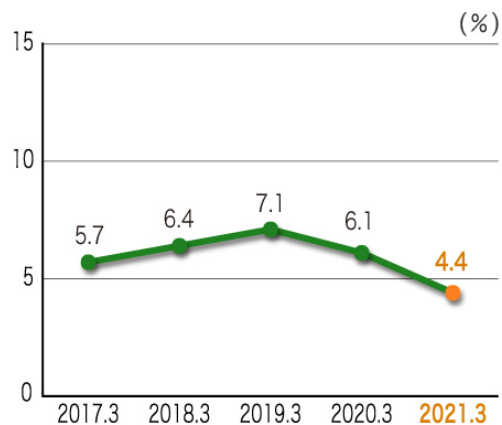


Interest Bearing Liabilities

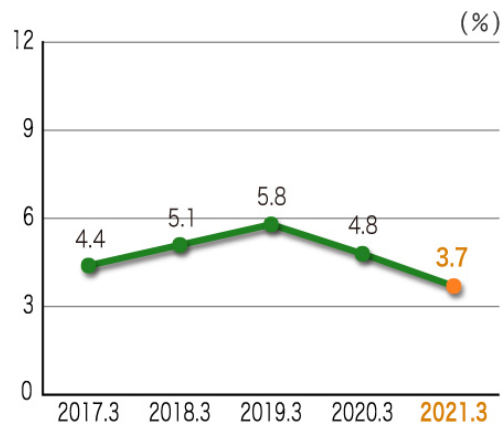


## Efficiency

Ordinary profit to Total Assets

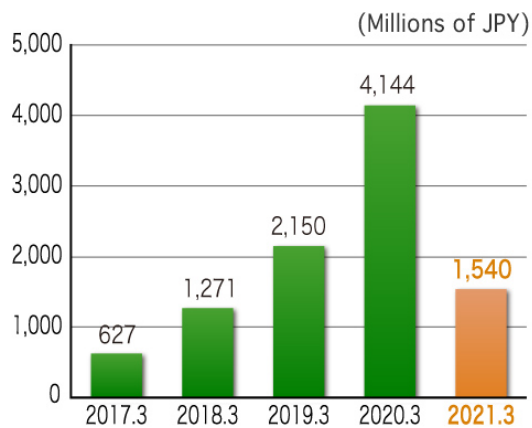


Rate of Return on Equity



## Growth Potential

Capital Expenditures



R&D Expenses

