

Consolidated Balance Sheets

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ASSETS

(Unit: Millions of Yen)

ASSETS	2007.3	2008.3	2009.3	2010.3	2011.3
Current assets	25,716	27,401	25,009	25,748	26,931
Cash and deposits	10,990	12,458	10,693	12,080	12,459
Notes and accounts receivable-trade	8,282	7,769	6,915	6,849	6,929
Short-term investment securities	-	500	1,300	800	900
Inventories	5,832	5,913	5,364	5,168	5,678
Deferred tax assets	454	575	457	383	759
Other	234	250	343	534	316
Allowance for doubtful accounts	-77	-66	-65	-68	-112
Noncurrent assets	10,894	10,075	9,388	10,094	9,382
Property, plant and equipment	6,907	6,740	6,373	6,158	5,991
Buildings & structures, net	3,477	3,328	3,148	3,027	2,884
Machinery, equipment & vehicles, net	380	340	300	276	301
Tools, furniture & fixtures, net	633	653	530	462	395
Land	2,405	2,413	2,331	2,334	2,332
Lease assets, net	-	-	57	57	77
Construction in progress	10	3	5	1	0
Intangible assets	992	416	418	635	849
Goodwill	547	-	-	176	371
Software	246	272	257	320	316
Software in progress	48	-	48	10	9
Other	149	143	112	127	151
investments and other assets	2,995	2,918	2,596	3,300	2,541
Investment securities	2,161	1,940	1,340	1,768	1,718
Long-term loans receivable	51	38	29	22	14
Deferred tax assets	421	584	837	1,030	385
Other	361	355	389	478	422
Allowance for doubtful accounts	-0	-	-	-	-
TOTAL ASSETS	36,611	37,476	34,397	35,842	36,313

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LIABILITIES AND NET ASSETS

(Unit: Millions of Yen)

LIABILITIES					
	2007.3	2008.3	2009.3	2010.3	2011.3
Current liabilities	6,128	6,302	4,536	4,957	5,511
Notes & accounts payable-trade	3,521	3,522	2,766	2,801	3,113
Short-term loans payable	398	209	297	261	255
Current portion of long-term loans payable	33	12	5	-	-
Lease obligations	-	-	14	18	30
Income taxes payable	556	717	95	88	273
Deferred tax liabilities	0	0	5	4	2
Provision for bonuses	140	149	136	111	120
Provision for product warranties	2	3	16	475	486
Provision for loss on liquidation of subsidiaries & affiliates	-	-	-	113	-
Other	1,474	1,687	1,199	1,083	1,229
Noncurrent liabilities	2,748	2,443	2,369	2,440	2,454
Long-term loans payable	19	6	-	69	68
Lease obligations	-	-	64	68	89
Provision for retirement benefits	2,241	1,928	1,796	1,828	1,789
Other	487	508	508	473	506
LIABILITIES	8,876	8,745	6,906	7,397	7,965
NET ASSETS					
Shareholders' equity	26,417	27,740	28,367	28,696	28,931
Capital stock	5,279	5,279	5,279	5,279	5,279
Capital surplus	6,866	6,866	6,866	6,866	6,866
Retained earnings	14,817	16,152	17,181	17,514	17,752
Treasury stock	-545	-558	-960	-963	-966
Valuation and translation adjustments	635	266	-1,407	-896	-1,462
Valuation difference on available-for-sale securities	919	491	169	442	450
Foreign currency translation adjustments	-283	-224	-1,577	-1,338	-1,912
Minority interest	681	723	531	645	878
NET ASSETS	27,734	28,731	27,491	28,445	28,347
LIABILITIES AND NET ASSETS	36,611	37,476	34,397	35,842	36,313