

Consolidated Balance Sheets

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ASSETS

(Unit: Millions of Yen)

ASSETS					
	2006.3	2007.3	2008.3	2009.3	2010.3
Current assets	25,304	25,716	27,401	25,009	25,748
Cash and deposits	11,440	10,990	12,458	10,693	12,080
Notes and accounts receivable-trade	8,052	8,282	7,769	6,915	6,849
Short-term investment securities	-	-	500	1,300	800
Inventories	5,278	5,832	5,913	5,364	5,168
Deferred tax assets	470	454	575	457	383
Other	237	234	250	343	534
Allowance for doubtful accounts	-173	-77	-66	-65	-68
Noncurrent assets	10,184	10,894	10,075	9,388	10,094
Property, plant and equipment	5,616	6,907	6,740	6,373	6,158
Buildings & structures, net	3,560	3,477	3,328	3,148	3,027
Machinery, equipment & vehicles, net	406	380	340	300	276
Tools, furniture & fixtures, net	655	633	653	530	462
Land	934	2,405	2,413	2,331	2,334
Lease assets, net	-	-	-	57	57
Construction in progress	59	10	3	5	1
Intangible assets	1,034	992	416	418	635
Goodwill	598	547	-	-	176
Software	355	246	272	257	320
Software in progress	-	48	-	48	10
Other	79	149	143	112	127
investments and other assets	3,533	2,995	2,918	2,596	3,300
Investment securities	2,777	2,161	1,940	1,340	1,768
Long-term loans receivable	62	51	38	29	22
Deferred tax assets	277	421	584	837	1,030
Other	416	361	355	389	478
Allowance for doubtful accounts	-0	-0	-	-	-
TOTAL ASSETS	35,488	36,611	37,476	34,397	35,842

LIABILITIES AND NET ASSETS

(Unit: Millions of Yen)

LIABILITIES					
	2006.3	2007.3	2008.3	2009.3	2010.3
Current liabilities	6,334	6,128	6,302	4,536	4,957
Notes & accounts payable-trade	3,509	3,521	3,522	2,766	2,801
Short-term loans payable	592	398	209	297	261
Current portion of long-term loans payable	32	33	12	5	-
Lease obligations	-	-	-	14	18
Income taxes payable	766	556	717	95	88
Deferred tax liabilities	0	0	0	5	4
Provision for bonuses	121	140	149	136	111
Provision for product warranties	2	2	3	16	475
Provision for loss on liquidation of subsidiaries & affiliates	-	-	-	-	113
Other	1,308	1,474	1,687	1,199	1,083
Noncurrent liabilities	2,976	2,748	2,443	2,369	2,440
Long-term loans payable	52	19	6	-	69
Lease obligations	-	-	-	64	68
Provision for retirement benefits	2,422	2,241	1,928	1,796	1,828
Other	501	487	508	508	473
LIABILITIES	9,310	8,876	8,745	6,906	7,397
NET ASSETS					
Shareholders' equity	24,846	26,417	27,740	28,367	28,696
Capital stock	5,279	5,279	5,279	5,279	5,279
Capital surplus	6,866	6,866	6,866	6,866	6,866
Retained earnings	13,230	14,817	16,152	17,181	17,514
Treasury stock	-530	-545	-558	-960	-963
Valuation and translation adjustments	749	635	266	-1,407	-896
Valuation difference on available-for-sale securities	1,271	919	491	169	442
Foreign currency translation adjustments	-521	-283	-224	-1,577	-1,338
Minority interest	581	681	723	531	645

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NET ASSETS	26,178	27,734	28,731	27,491	28,445
LIABILITIES AND NET ASSETS	35,488	36,611	37,476	34,397	35,842